

Report title:	Our Joint Health and Wellbeing Strategy 2018-22 - Implementation
Date of meeting:	31 October 2018
Sponsor (H&WB member):	Dr Louise Smith, Director of Public Health, Norfolk County Council
<p>Reason for the Report</p> <p>In July 2018 the Health and Wellbeing Board (HWB) agreed its Joint Health & Wellbeing Strategy 2018-2022. HWB partners agreed to take the Strategy their organisations' boards/bodies for formal sign up and to take an active role in its implementation. This report provides an update on progress</p> <p>Report summary</p> <p>This paper outlines how HWB partners are committed to action through formal sign up to the Strategy. It outlines actions and next steps as we move into implementation phase and it provides the published Joint Health and Wellbeing Strategy 2018-22.</p> <p>Recommendations:</p> <p>Members of the HWB are asked to:</p> <ol style="list-style-type: none"> 1. Note the outcome of partner organisations' sign up to the Strategy 2. Agree the next steps with implementation and commit to action to take this forward <ul style="list-style-type: none"> • Developing and agreeing our high-level implementation plan - which will inform our action and prioritisation and enable us to focus on the added value that collaboration through the HWB brings • Developing and agreeing an outcomes framework - so we can monitor our progress towards achieving our priorities 	

1. Background

- 1.1 At its meeting in July the HWB agreed its Joint Health & Wellbeing Strategy for 2018-22, with HWB partners:
- Agreeing a vision - **A single sustainable health and wellbeing system**
 - Agreeing our strategic priorities - **Prioritising prevention, Tackling inequalities in communities and Integrating ways of working**
 - Confirming our values – **Collective accountability, Simplification of systems, promoting engagement and involvement, based on evidence of needs.**

- Bringing together **existing strategies** and agreeing to work together to achieve joint outcomes

1.2 The Strategy has been published and is available at the following link: [Joint Health and Wellbeing Strategy 2018-22](#).

2. Sign up to the HWB Strategy

2.1 At the July meeting, HWB partners agreed to take the Strategy back to their organisations' governing bodies/boards to ensure governance arrangements were fully in place in preparation for implementation.

2.2 Good progress is being made with formal sign up, which at the time of writing is as follows:

- Seven (out of nine) **local councils** have formally signed up (Broadland District Council's Cabinet due to consider on 23 October and North Norfolk District Council due to consider on 29 October)
- Norfolk and Waveney **Sustainability and Transformation Partnership (STP)** is formally signed up
- **Clinical Commissioning Groups (CCGs)** – All five CCGs have formally signed up
- **Healthwatch Norfolk** has formally signed up
- **Voluntary & community sector** partners – have formally signed up
- The **Police** have signed up and the **Police & Crime Commissioner** - due to be considered 23 Oct
- One (out of three) **acute Hospital Trusts** have formally signed up – confirmation is awaited from the Norfolk & Norwich Hospital NHS Trust and Queen Elizabeth Hospital NHS Trust
- The two **community health and care providers** have formally signed up
- **Norfolk & Suffolk NHS Foundation Trust** has formally signed up
- **Norfolk Independent Care** – confirmation is on track for 31 October

2.4 As HWB partners work to complete this stage of formal sign up to the Strategy we are able to demonstrate the shared commitment being made to collective and collaborative action.

3. Implementing our Strategy – early action

3.1 An implementation plan is under development which will inform our action and prioritisation. In the meantime, early action is outlined below.

A single sustainable health, wellbeing and care system

3.2 Working together as system leaders, we are launching our Joint Health and Wellbeing

Strategy 2018-22 at our Annual Health and Wellbeing Board Conference on 5 December 2018.

- 3.3 The event will be an opportunity for us to launch our Strategy to a wider audience - sharing our vision and our ambitions, building relationships, leading the change, creating the conditions for an integrated sustainable system, and engaging wider stakeholders in how we will need to work together creatively to deliver our priorities.

Strategic Priority - Prioritising prevention

- 3.4 Through the Strategy, HWB partners have committed to working towards supporting people to be healthy, independent and resilient throughout life as well as offering help early to prevent and reduce demand for specialist services.
- 3.5 This strategic priority has direct links to the work partners are doing through the Sustainability & Transformation Partnership (STP) Prevention workstream. Partners involved in the STP Prevention Workstream are bringing a paper to the HWB (see item 10c on this agenda) which provides us with an opportunity of challenging ourselves on areas where improvements are needed and supporting action needed to deliver improvement and bring about change. Given the stage we are in the year, the report to the HWB has a focus on planning for winter.
- 3.6 It directly supports delivery of our Joint Health and Wellbeing Strategy in relation to this strategic priority and is contributing towards a number of **Priority Actions** including:
- Providing joint accountability so that as a system we are preventing, reducing and delaying needs and associated costs
 - Promoting and support healthy lifestyles with our residents, service users and staff

Strategic Priority - Tackling inequalities in communities

- 3.7 Through the Strategy, HWB partners have committed to providing support for those who are most vulnerable in localities using resources and assets to address wider factors that impact on health and wellbeing.
- 3.8 Work is well underway in this area with the HWB District Council's Group having carried out an in-depth review of initiatives and good practice at a local level and agreeing a focus on homes and health to deliver improvements in health and wellbeing through interventions in the home.
- 3.9 The Group has identified three specific workstreams and is bringing a paper to the HWB for action (see item 11 on this agenda). The Group's report to the HWB directly supports delivery of our Joint Health and Wellbeing Strategy in relation to this strategic priority and is contributing towards a number of **Priority Actions** including:
- Improving locality working and sharing best practice (all)
 - Providing and using the evidence to address needs and inequalities

Strategic Priority - Integrating ways of working

- 3.10 Through the Strategy, HWB partners have committed to integrating ways of working in the delivery of people centred care.

- 3.11 This strategic priority has direct links to the work partners are doing through the STP and several workstreams are directly contributing to this, not least with the planning towards developing an integrated health and care system (ICS).
- 3.12 A current focus for our health and care system is on winter planning, with our ageing population combined with increasing numbers of people with a long term health condition meaning that demand for both health and social care is increasing. This is particularly across the urgent care system and partners are working together to ensure plans are in place to manage and support this. (See item 10b: STP Urgent and Emergency Care update on this agenda).
- 3.13 Another key area for the system is a major work to transform local mental health (MH) services. In the light of the national Five Year Forward View for MH, and locally emerging models of care, a systematic review of the quality, sustainability and affordability of current MH commissioning and provision is being undertaken in order to meet the needs of the Norfolk and Waveney population over the next 10 years.
- 3.14 This STP workstream aims to ensure the accessibility of sustainable services in the future to support the prevention of poor mental health, support people who live with mental health issues, reduce the incidence of mental health crisis, self-harm and suicide; and provide access to mental health support and care as close to home as is safe to do so through a variety of methods and services.
- 3.15 The above work is directly supporting delivery of our Joint Health and Wellbeing Strategy in relation to this strategic priority and is contributing towards a number of **Priority Actions** including:
- Collaborating in the delivery of people centred care to make sure services are joined up, consistent and makes sense to those who use them.
- 3.16 Given the considerable work already underway, a key stage in the implementation planning of our Strategy will be for us to focus on the actions that we, as a HWB, can and will do that will bring added value.

4. **Summary and next steps**

- 4.1 In line with our Strategy, HWB partners are already sharing thinking and planning - looking to understand the challenges faced by each part of the system and to identify the opportunities for new ways of working and transformation.
- 4.2 Partners are also carrying out in-depth reviews and bringing reports to our HWB meetings, so we can challenge ourselves on areas where improvements are needed and support action to bring about change.
- 4.3 Next steps include:
- **Developing and agreeing our high-level implementation plan** - which will inform our action and prioritisation and enable us to focus on the added value that collaboration through the HWB brings
 - **Developing and agreeing an outcomes framework** - so we can monitor our progress towards achieving our priorities

Officer Contact

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