

Report title:	Norfolk and Waveney STP – Update on integrating health and care services
Date of meeting:	6 March 2018
Responsible Chief Officer:	Antek Lejk, STP Executive Lead

Strategic Impact

The organisations involved in the Norfolk and Waveney Sustainability and Transformation Partnership (STP) are focussed on working closely together to improve the health and wellbeing of local people. We want to look beyond our existing partnership arrangements and start working as a more integrated system.

- People living in Norfolk and Waveney need access to good quality and cost effective health and care services. The STP partner organisations have clear responsibilities to work together to achieve this, exercised through the Health Overview and Scrutiny Committee.
- People’s health and care needs are often closely linked and effective co-ordination and integration of services is required for an effective and seamless response.
- We want to move away from the transactional relationships between the different parts of our health and care system to integrated delivery based on population health need. Our aim is to help people stay healthy at home and reduce the number of people falling into crisis or emergency care.

Executive summary

This paper provides an update on the integration of health and care services in Norfolk and Waveney. It follows on from the [paper presented to the March 2018 meeting](#) of the Norfolk Health and Wellbeing Board about the [Expression of interest for an Integrated Care System](#).

Recommendations:

The Health and Wellbeing Board is asked to:

- Note and comment on the update on the integration of health and care services in Norfolk and Waveney.

1. Integrating health and care services in Norfolk and Waveney

- 1.1 Over the past two years local health and care organisations have been working increasingly closely in order to provide better care to people living in Norfolk and Waveney. Our Sustainability and Transformation Partnership has made good progress and was rated as 'Advanced' by NHS Improvement last year.
- 1.2 Our ambition is to continue to further integrate our services so that people receive a more seamless service and more coordinated care. We know that when health and care services work closely together it is not only good for patients, but it also makes it easier for staff to do their jobs effectively. We spend £2.6 billion on health and social in Norfolk and Waveney every year and further integration will enable us to make the best use of that money.
- 1.3 In February we outlined our ambitions for closer working in our expression of interest to become an integrated care system or ICS. We're encouraged by the feedback we've received from NHS England, who've told us that they want to work with us over the next six to twelve months so that we are fully prepared and ready to become an ICS.
- 1.4 We believe that becoming an ICS will help us to accelerate the improvement in Norfolk and Waveney's health and care system. We're looking forward to working closely with our local health and wellbeing boards, councillors and others to develop our plans for closer working and our ICS in the coming months.

2. Financial implications

- 2.1 The financial implications of becoming an integrated care system will need to be scoped out and decisions managed as the process evolves. The statutory partners involved in our STP will continue to have control through existing governance structures over any financial commitments they choose to make. These will be considered by the relevant trust board, governing body or County Council committee.

3. Issues, risks and innovation

- 3.1 Norfolk and Waveney is well-placed to lead innovation in health and care, for the benefit of local people. We are recognised as having a strong track record of integrated services and integrated commissioning and our STP has been assessed as 'Advanced'. We will continue to develop our approach to integration.
- 3.2 A risk register will be maintained during the development of our integrated care system.

Officer Contact

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